



FOODS



Unilever

Foods at a glance

€13.4bn

FY'24 Turnover

2.6% FY'24 USG

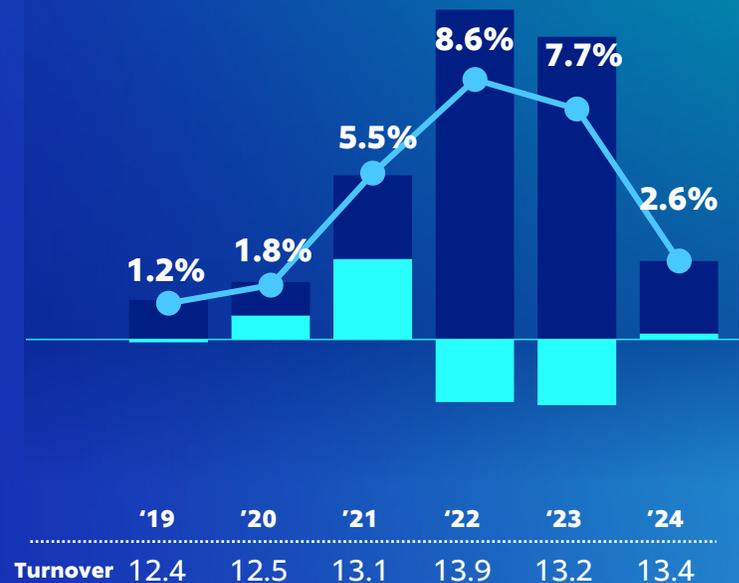
21.3%

FY'24 UOM

+270bps vs. PY

Growth

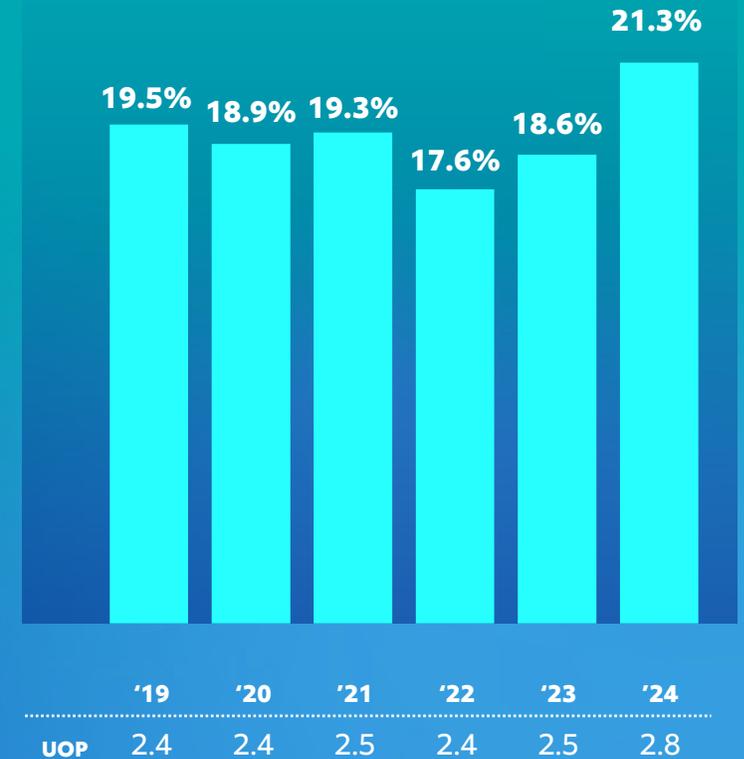
UPG UVG USG



	'19	'20	'21	'22	'23	'24
Turnover	12.4	12.5	13.1	13.9	13.2	13.4

Profitability

UOM



	'19	'20	'21	'22	'23	'24
UOP	2.4	2.4	2.5	2.4	2.5	2.8

Foods overview

Primary Verticals



#1 market position
India beverages

#1 market position

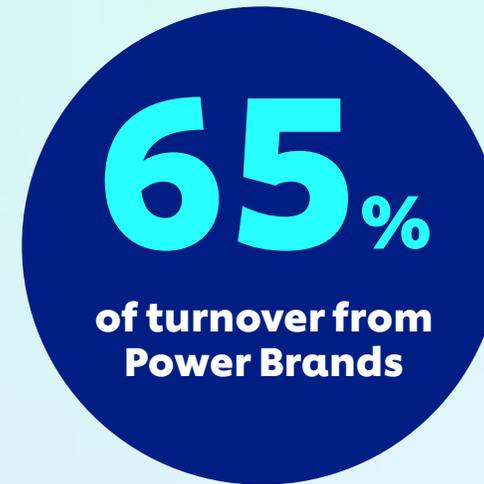
#1 market position

Market size



- Cooking Aids & Mini Meals
- Condiments
- India Beverages

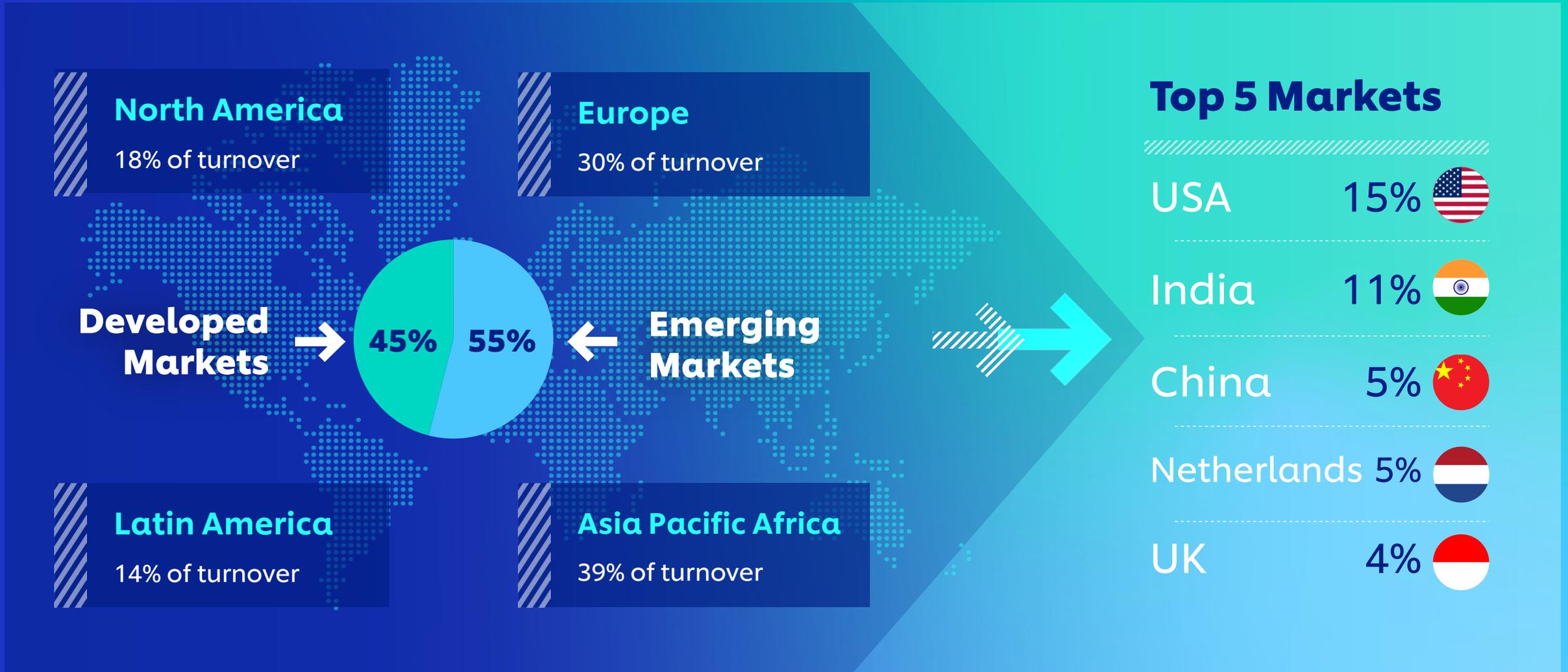
Power Brands



**Unilever
Food
Solutions**

*24% of total Condiments and
Cooking Aids & Mini Meals*

Key geographies and markets



Foods Financials

	Turnover (€bn)	USG %	UVG %	UPG %	UOP (€bn)	UOM %
2019	12.4	1.2%	(0.1)%	1.3%	2.4	19.5%
2020	12.5	1.8%	0.8%	1.1%	2.4	18.9%
2021	13.1	5.5%	2.7%	2.8%	2.5	19.3%
2022	13.9	8.6%	(2.1)%	10.9%	2.4	17.6%
2023	13.2	7.7%	(2.2)%	10.1%	2.5	18.6%
2024	13.4	2.6%	0.2%	2.4%	2.8	21.3%
5-year CAGR	1.5%	4.5%	(0.1)%	4.7%	3.4%	